BUDGET HEARING April 23rd 2021

Immediately following the TOWN MEETING which is scheduled to start at 7:30 via Zoom

To request a Zoom link,

contact Jonathan at cwlselectmen@oponline.net

or Barbara at cwlfinance@optonline.net

or call 860-672-4959

Board of Selectmen

Gordon M. Ridgway, First Selectman

Priscilla W. Pavel

Marina A. Kotchoubey

Board of Finance

Joseph Pryor, Chairman
Lisa Lansing Simont, Vice Chairman
Janet Carlson Sanders
Zejke Hermann
David Hubbard
John LaPorta

<u>Alternates</u>

John Brown
Simon Hewett

Town Treasurer

Richard Bramley

DRAFT

Cover Sheet

	CURRENT BUDGET	PROPOSED BUDGET	%	Difference between
	2020-2021	2021-2022	CHANGE	FY 2020-2021 FY 2021-2022
<u>EXPENSES</u>				
Board of Selectmen Operating Budget	\$2,071,529	\$2,164,986	4.51%	\$93,457
Transfer to Capital Fund (five year plan, see last page) Board of Selectmen Adjustment	697,000	755,000	8.32%	\$58,000 \$0
Subtotal	2,768,529	2,919,986	5.47%	\$151,457
Debt Service	<u>352,352</u>	<u>354,002</u>	0.47%	\$1,650
Subtotal	352,352	354,002	0.47%	1,650
Board of Education Operating Budget	2,499,251	2,533,404	1.37%	\$34,153
Board of Finance Adjustment	0			\$0
Region 1 Budget	<u>1,372,972</u>	<u>1,484,561</u>	8.13%	\$111,589
Subtotal	3,872,223	4,017,965	3.76%	\$145,742
TOTAL EXPENSES	\$6,993,104	\$7,291,953	4.27%	\$298,849
REVENUES				
Federal, State, and Local	\$441,400	\$457,821	3.72%	\$16,421
Transfer from Unassigned General Fund	50,325	288,110	472.50%	\$237,785
Net Property Taxes	6,501,378	6,546,022	0.69%	\$44,644
TOTAL REVENUES	\$6,993,103	\$7,291,953	4.27%	\$298,850
Grand List	\$397,240,336	\$399,985,975	0.69%	\$2,745,639
0 Tax Collection Rate	98.0%	98.0%	0.00%	0.0%
CURRENT AND ANTICIPATED MILL RATE	16.70	16.70	0.00%	0.00
	JUNE 30, 2020 AUDITED	JUNE 30, 2021 ESTIMATED		
Committed Capital Fund	\$780,868	\$885,185	13.36%	\$104,317
Non Major Governmental Fund Balances	\$158,681	\$56,471		-\$102,210
Assigned General Fund Balance (Gates, Bldg Insp, subsequent appr	\$329,094	\$567,089	72.32%	\$237,995
Unassigned General Fund Balance	<u>\$2,357,255</u>	<u>\$2,393,435</u>	1.53%	\$36,180
	\$3,625,898	\$3,902,180	7.62%	\$276,282
GFOA recommends two months of operating expense in reserv	/e	\$1,215,325		
Difference between GFOA recommendation and available unas	ssigned FB	\$1,178,110		

PROPOSED BUDGET FY 2021-2022

		FY 2019-2020	FY 202	0-21	FY 2021-2022	
		Actuals per Audit	Anticipated	Budget	Proposed Budget	
	Assessor	36,345	41,922	49,131	48,977	-0.31%
-	Board of Assessment Appeals	0	0	500	500	0.00%
	Board of Selectmen	107,121	109,130	111,194	114,010	2.53%
	Finance Department	63,284	67,278	67,295	72,049	7.06%
	Hammond Beach	30,034	38,900	39,814	40,191	0.95%
	Highway Administration / Suppli	436,555	466,870	472,863	484,819	2.53%
	Highway Vehicle Maintenance	68,093	55,000	55,000	55,000	0.00%
	Insurance and Benefits	317,484	331,776	342,267	376,981	10.14%
	Land Use	27,591	31,289	38,038	32,497	-14.57%
	Organizational Support	· ·	155,745	155,167	170,887	10.13%
=	Park & Recreation	44,911	48,596	53,452	54,180	1.36%
EXPENSE	Payroll Expenses	55,022	57,567	57,567	59,431	3.24%
	Probate Court	2,875	2,944	2,944	2,924	-0.66%
	Public Health & Welfare	54,415	62,761	63,062	64,978	3.04%
	Public Safety	152,212	185,179	186,379	185,107	-0.68%
	Registrars of Voters	7,759	10,635	10,592	10,510	-0.77%
	Sanitation & Recycling	164,012	177,338	170,688	183,369	7.43%
	Tax Collector	38,462	37,275	37,275	42,103	12.95%
	Town Clerk	65,346	67,776	71,299	72,971	2.35%
	Town Office Administration	58,982	54,381	53,500	60,000	12.15%
	Contingency	0	0	30,000	30,000	0.00%
	Animal Control		3,500	3,500	3,500	0.00%
TOTA	AL BOARD OF SELECTMEN	1,886,359	2,005,862	2,071,528	2,164,986	4.51%
	Debt Service - Bridge Program		183,131	181,131	181,823	
	Debt Service - CCS (Exp 8/15/2023)	360,873	169,221	171,221	172,178	0.56%
	Board of Education	3,987,919	3,812,223	3,872,223	4,017,965	3.76%
	Capital Expenditures	595,000	697,000	697,000	755,000	8.32%
	TOTAL EXPENSE	6,830,152	6,867,437	6,993,103	7,291,953	4.27%

	Increase over current budget
BoS	93,458
Debt Service	1,650
BoE	145,742
Capital	58,000
TTL Increase	298,850

CORNWALL	BUDGET AND MIL RATE	Compilation
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FY	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
GL Year	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Grand List	399,985,975	397,240,336	393,148,876	389,809,200	389,384,320	404,816,100	403,063,800	397,536,310	393,024,930	390,739,580
98% of GL	391,986,256	389,295,529	385,285,898	382,013,016	381,596,634	396,719,778	395,002,524	389,585,584	385,164,431	382,924,788
One Mil	399,986	397,240	393,149	389,809	389,384	404,816	403,064	397,536	393,025	390,740
98% Budget Mil	391,986	389,296	385,286	382,013	381,597	396,720	395,003	389,586	385,164	382,925
Selectmen Expenses	2,164,987	2,071,529	2,041,500	2,002,026	1,902,493	1,861,036	1,817,674	1,785,490	1,695,433	1,653,219
BOE Exp CCS	2,533,404	2,499,250	2,484,270	2,361,446	2,511,785	2,712,532	2,712,532	2,712,811	2,543,516	2,507,442
Region #1	1,484,561	1,372,972	1,493,993	1,636,845	1,464,923	1,356,330	1,469,953	1,444,421	1,496,057	1,547,705
L-T Debt	354,001	352,352	354,215	360,873	364,897	181,175	175,675	179,300	193,428	197,881
Capital Exp	755,000	697,000	680,000	595,000	515,000	602,000	500,000	383,000	220,000	370,000
Total Budget	7,291,953	6,993,103	7,053,978	6,956,190	6,759,098	6,713,073	6,675,834	6,505,022	6,148,434	6,276,247
Mil Rate	16.70	16.70	16.70	16.62	16.12	15.31	15.13	14.90	14.50	14.60
Budget + or - over PY	298,850 4.27%	-60,875 -0.86%	97,788 1.41%	197,092 2.92%	46,025 0.69%	37,239 0.56%	170,812 2.63%	356,588 5.80%	-127,813 -2.04%	149,167 2.43%
Mil Rate + or - over PY	0 0.00%	0 0.00%	0.08 0.48%	0.5 3.10%	0.81 5.29%	0.18 1.19%	0.23 1.54%	0.4 2.76%	-0.1 -0.68%	2.1 16.80%
Grand List + or - over PY	2,745,639 0.69%	4,091,460 1.04%	3,339,676 0.86%	424,880 0.11%	-15,431,780 -3.81%	1,752,300 0.43%	5,527,490 1.39%	4,511,380 1.15%	2,285,350 0.58%	-64,007,260 -14.08%
UGFB at FYE before Appropriation below		2,681,545	2,277,885	2,248,351	1,906,751	1,936,893	1,861,032	1,649,442	1,685,187	1,505,805
UGFB Appropriated to next FY		288,110	50,325	176,500	350,000	200,000	200,000	200,000	200,000	0
Months o	f reserve	3.94	3.82	3.52	2.69	3.08	2.97	2.61	2.74	2.94
Amt of Shaded area is	UGFB actually s estimated	/ used	0	0	0	0	0	0	32,579	10,000

Shaded area is estimated

		FY 2019-2020	FY 202	0-2021	FY 2021-2022	Difference	
	•			Approved		Budget '21 and Proposed	
		Actual	Anticipated	Budget	Proposed	Budget 22	NOTES ON PROPOSED FIGURES
Fee	s For Services						
1	300462 · Town Clerk's Fees	62,195	100,975	40,000	50,000		change reflects active Real Estate market
2	300463 · Hammond Beach Passes	2,080	2,000	2,000	2,000		· · · · ·
3	300464 · Brush Dump Fees	75	88	1	1		
4	300465 · Landfill Receipts	13,386	12,000	12,000	12,000		
5	300466 · P & Z Fees	969	450	600			
6	300467 · Park & Recreation	4,233	-	3,000	3,000		
7	300469 · Other fees, charges	35,562	37,625	4,500	4,500		
8	300470 · Tax Map Charges	207		500	_		
Tota	I Fees For Services	118,707	153,138	62,601	71,501	8,900	14.22%
Oth	er Revenues						
9	300471 Insurance Refunds		3,555				
10	300472 · Commercial Recycling	3,897	3,500	3,500	3,500		
11	300475 · PILOT (local)	24,698	24,000	20,000	20,000		
12	300485 · Miscellaneous (pistol pe	308	140	1,000	1,000		
	al Other Revenues	28,903	31,195	24,500	24,500	-	0.00%
Pro	perty Taxes						
13	300402 · Current Levy	6,487,315	6,501,378	6,501,378	6,546,022		
14	300403 · Delinquent Taxes	53,523	85,000	20,000	35,000		based on historical trending
15	300410 · Interest and Fees	39,030	42,000	20,000	25,000		based on historical trending
Tota	al Property Taxes	6,579,868	6,628,378	6,541,378	6,606,022	64,644	0.99%
Stat	e Education Grants						
16	300421 · For Education Purposes	8,311	9,351	9,351	9,149		figure from state estimates
17	300422 · School Transportation	-	-				
Tota	al State Education Grants	8,311	9,351	9,351	9,149	(202)	-2.16%
Stat	e General Grants						
18	300431 · Transportation Grant	222,432	224,571	224,571	222,522		figure from state estimates
19	300432 · Indian Casino Funds	4,434	4,434	4,434	4,434		figure from state estimates
20	300434 · In Lieu Tax Grant	9,753	9,753	9,753	9,753		
21	300438 · Telephone Access	6,412	7,000	7,000	7,000		
22	300442 · Elderly Tax Relief	-	547				
23	300447 · Vet's Disabled Tax Relie	547	547	700	550		based on historical trending
24	300448 · Town Clerk's Grant	5,500	5,500	5,500	5,500		figure from state estimates
25	300453 · LoCIP Bonded Funds	70,270	32,490	32,490	32,412		figure from state estimates
26	300454 · Misc State Payments	528	25,000	500	500		
Tota	al State General Grants	319,876	309,842	284,948	282,671	(2,277)	-0.80%

Actual Anticipated Budget Proposed Budget 21 and Proposed Budget 22 NOTES ON PROPOSED FIGURE	RES
27 300486 · Undesignated Fund Bala - 50,325 288,110 amount needed to keep Mil rate flat 28 300491 · Cash Flow Interest 41,632 7,000 20,000 10,000 based of FY '21 trending 29 300492 · Interest / Refunds 9,860 2,500 - -100.00% Total Transfers/Non-Revenue Rece 51,492 9,500 70,325 298,110 227,785 323.90%	
28 300491 · Cash Flow Interest 41,632 7,000 20,000 10,000 based of FY '21 trending 29 300492 · Interest / Refunds 9,860 2,500 100.00% Total Transfers/Non-Revenue Rect 51,492 9,500 70,325 298,110 227,785 323.90%	
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Total Transfers/Non-Revenue Rece 51,492 9,500 70,325 298,110 227,785 323.90%	
Total Income 7,107,158 7,141,403 6,993,103 7,291,953 298,850 4.27%	
Total Income 7,107,158 7,141,403 6,993,103 7,291,953 298,850 4.27%	
01 · Board of Selectmen Budget	
Assessor	
30 52002 · Assessor's Salary 7,281 9,622 9,622 9,910	
31 52003 · Assessor's Clerk Salary 19,576 20,000 24,094 24,817	
32 52205 · Office / Computer 7,407 2,000 3,000 2,000 <u>per departmental request</u>	
33 52209 · Mileage, Travel 160 600 1,000 600 per departmental request	
34 52210 · Meetings / Memberships 15 15 15 250 increased costs for memberships	
36 52216 · Contracted Services 1,906 9,685 11,400 11,400 Total Assessor 36,345 41,922 49,131 48,977 (154) -0.31%	
Total Assessor 36,345 41,922 49,131 48,977 (154) -0.31%	
Board of Assessment Appeals	
37 53002 · BAA Salaries 498 498	
38 53004 · BAA Clerk Wage 1 1 1	
39 53105 · Expenditures 1 1 1 Total Board of Assessment Appea 500 - 0.00%	
···	
Board of Selectmen	
40 50202 · Selectmen's Salaries 65,441 67,404 67,404 69,426 41 50203 · Selectmen's Clerk 39,429 40,353 40,353 41,564	
42 50204 · BOS Temporary Clerk 1,127 - 1,312 1,350	
43 50305 · BOS Office Supplies 454 500 925 650 per departmental request	
44 50308 · BOS Bids, Legal Etc 445 250 500 450 per departmental request	
45 50309 · Mileage - 150 150	
46 50310 · Membership/Meetings 223 223 300 300	
47 50346 · Postage 3 250 250 120 per departmental request	
Total Board of Selectmen 107,121 109,130 111,194 114,010 2,816 2.53%	
Finance Department	
48 53402 · Treasurer's Salary 3,469 3,573 3,573 3,681	

		FY 2019-2020	FY 2020	0-2021	FY 2021-2022	Difference	% of change	
			_	Approved	_	Budget '21 and Proposed		
		Actual	Anticipated	Budget	Proposed	Budget 22		NOTES ON PROPOSED FIGURES
49	53403 · Finance Director	39,673	40,862	40,862	42,089			
50	53404 Treasurer Clerk	-	· -	300	300			
51	53505 · Office Supplies	1,006	1,800	1,000	1,100			per departmental request
52	53507 · Printing	2,700	3,308	2,860	3,400			Annual Report printing / increased # copies
53	53515 · Computer	1,025	960	1,200	3,780			software upgrades and ZOOM
54	53546 · Postage	660	275	1,000	1,200			increased mailing due to COVID 19
55	53550 · Town Audit	14,750	16,500	16,500	16,500			
	Total Finance Department	63,284	67,278	67,295	72,049	4,754	7.06%	
	Hammond Beach							
56		27,343	35,000	35,914	36,291			
57		420	1,000	1,000	1,000			
58		932	1,000	1,000	1,000			
59	69214 · Supplies	63	400	400	400			
60	69215 · Equipment	-	300	300	300			
61		1,276	1,200	1,200	1,200			
	Total Hammond Beach	30,034	38,900	39,814	40,191	377	0.95%	
	Highway Administration / Suppli							
62	•	7,517	6,875	7,000	7,000			
63		5,969	4,332	5,500	5,500			
64		13,880	12,000	8,000	10,000			per departmental request
65	• •	3,920	2,500	2,500	2,500			
66		36,556	30,000	30,000	30,000			
67	• •		800	500	500			
68	O . \	n 2,130	1,000	1,000	1,000			
69		- 0.400	40.744	200	200			
70		6,489 220,068	12,711 248,224	16,439	17,236 257,384			
71	Regular Labor Expense	220,000	240,224	248,224				
	Total 61603 · Labor Expense	226,558	260,935	264,663	274,619	3% raise/Malahan Longevity	& Vanicky	<u>Union Contract</u>
72	61604 · HWY Temporary Labor	6,406	5,640	6,000	6,000			
73	62012 Fuel,Gas,Oil,Grease	26,541	33,000	35,000	35,000			
74	0 , 0	3,455	3,100	1,500	1,500			
75		29,171	42,000	20,000	20,000			
76		35,235	41,688	68,000	68,000			
77	64016 · Tree Maintenance	38,930	23,000	23,000	23,000			
	Total Highway Administration / Su	436,555	466,870	472,863	484,819	11,956.46	2.53%	

		FY 2019-2020	FY 2020	0-2021	FY 2021-2022	Difference %	of change	
	•			Approved	_	Budget '21 and Proposed		
		Actual	Anticipated	Budget	Proposed	Budget 22		NOTES ON PROPOSED FIGURES
78	63016 · Vehicle / Equipment Ma	68,093	55,000	55,000	55,000			
	Insurance and Benefits							
79	57540 · General Insurance	1,224	4,670	4,637	4,776			
80	57542 · Workers' Compensation	45,907	36,736	40,595	41,813	18.3% VFD - 4.8	8% Ambul	ance - 76.9% Town
81	57543 · Public Liability	46,910	55,635	61,352	63,193	17.38% VFD - 8	32.62% To	wn
82	57544 · Employees Health Insur	184,480	191,000	191,948	222,062	16%		one new employee opted to take coverage
83	Total 57545 · Employee's Pensic	38,963	43,735	43,735	45,137			
	Total Insurance and Benefits	317,484	331,776	342,267	376,981	34,713.93	10.14%	
	Land Use							
84	54202 · Zoning Enf Wage	6,409	7,206	7,343	7,563			
85	54203 · Land Use Administrator	,	11,313	11,412	11,754			
86	54204 · Land Use Clerk	7,295	8,821	6,583	6,781			
87	54305 · Office Supplies	557	250	500	500			
88	54307 · Printing	1,130	-	200	200			
89	54308 · Legal Notices	1,296	-	1,800	800			per departmental estimate
90	54310 · Meetings / Mileage	332	300	500	500			·
91	54315 · Computer	-	400	400	400			
92	54316 · Consulting Services	370	3,000	6,800	2,500			covered in Capital Planning
93	54317 · Legal Fees	-		2,500	1,500			per departmental estimate
	Total Land Use	27,591	31,289	38,038	32,497	-5,540.65	-14.57%	
	Municipal Commissions / Activities	S		_				
94	71980 · Agricultural Advisory	850	800	800	700			
95	70780 · Cemetery Maintenance	2,600	2,800	2,800	3,000			
96	72074 * Conservation Commission	1,500	800	1,500	2,560			to identify priority protection properties
97	72075 * Econ Devl Comm ***	5,678	5,195	5,195	6,195			
98	71480 · Town Celebrations	1,243	500	500	500			
	Total Municipal Commissions / Ac	11,871	10,095	10,795	12,955	2,160.00	20.01%	
	Cornwall Organizations							
99	70080 · Cornwall Child Center	45,000	45,000	45,000	50,000			per Organization request
100	70195 · Cornwall Conservation Trust	2,000	2,000	2,000	2,000			
101		5,500	5,500	6,000	6,500			per Organization request
102	70190 · Cornwall Housing Corp	4,000	4,000	4,000	4,000			
103		55,000	55,000	55,000	60,000			per Organization request
104			-		2,000			Town dog pound
	Total Cornwall Organizations	111,500	111,500	112,000	124,500	12,500.00	11.16%	

		FY 2019-2020	FY 2020	0-2021	FY 2021-2022	Difference	% of change	
				Approved		Budget '21 and Proposed		
		Actual	Anticipated	Budget	Proposed	Budget 22		NOTES ON PROPOSED FIGURES
	Dues and Memberships							
105	70271 · COST and CCM	1,042	1,042	1,225	1,225			
106	71170 · Housatonic River Commission	350	350	350	400			increase in dues
107	72072 · HVA - Housatonic Valley Assoc		250	250	1,250			river monitoring and more services
108	71070 · NW Conservation District	600	600	600	600			
109	70270 · NW Council of Gov's ****	1,826	2,419	1,120	1,120			
110	70870 · Regional Housing	100	100	100	100			
	Total Dues and Memberships	4,168	4,761	3,645	4,695	1,050.00	28.81%	
	Regional Organizational Support							
111	72070 · Elderly Nutrition Project	501	487	487	497			
112	72077 · FISH	-	250	250	250			
113	71260 · Geer Adult Day Center	9,500	9,500	9,500	9,500			
114	72071 · Greenwoods	5,000	5,000	5,000	5,000			
115	71860 · Housatonic Youth Service	4,838	4,838	4,838	4,838			
116	71560 · NW Corner Chore Service	5,000	5,000	5,000	5,000			
117	3	-	152	152	152			
118		1,500	1,500	1,500	1,500			
119		1,500	1,500	1,500	1,500			
	Total Regional Organizational Sup	27,839	28,227	28,227	28,237	10.25	0.04%	
120	70585 · Tax Refunds	478	1,162	500	500			
	Park & Recreation							
121	68503 · Salaries	23,546	24,252	24,252	24,980			
122	68506 · Supplies - Tech	961	1,300	1,300	1,300			
123	68507 · P/ R Program	9,516	8,200	11,000	11,000			
124	68512 · Basketball	867	1,000	1,000	1,000			
125	68513 · Soccer	691	2,000	2,100	2,100			
126	68514 · Skiing	2,800	2,800	2,800	2,800			
127	68515 · Baseball & gymnastics	100	2,000	2,000	2,000			
128	68516 · Fields / Services	6,431	7,044	9,000	9,000			
	Total Park & Recreation	44,911	48,596	53,452	54,180	727.91	1.36%	
129	58140 · Social Security / Medicare	55,022	57,567	57,567	59,431	1,863.69	3.24%	
130	Probate Court	2,875	2,944	2,944	2,924	-19.52	-0.66%	
	Public Health & Welfare			4 405				
131	68003 · Municipal Agent Salar	1,093	1,126	1,126	1,159			

		FY 2019-2020	FY 2020-2021 F		FY 2021-2022			ge	
	_	_		Approved		Budget '21 and Proposed			
		Actual	Anticipated	Budget	Proposed	Budget 22		NOTES ON PROPOSED FIGURES	
	Social Service								
132		29,634	30,523	30,523	31,438				
133		119	1,200	1,200	1,200				
134	67909 · Mileage / Travel	-	500	500	500				
135		-	100	100	100				
136	67991 · General Assistance	549	500	500	500				
137	67992 · GA Medical	-	200	200	200				
138	67993 · GA Burial	-	-	1	1				
	Total Social Service	30,302	33,023	33,024	33,939	915.21	2.77%		
139	67700 · Torrington Area Health	8,558	7,497	7,497	7,464				
140	67702 · NW CT Transit	615	615	615	615				
141	67703 · Senior Van	7,000	6,000	6,000	10,500			reflects increase in costshare due to usage	
142	· · · · · · · · · · · · · · · · · · ·	6,847	4,500	4,500	4,500				
143		-	-	300	300				
144	67770 · Food and Fuel Fund	-	10,000	10,000	6,500			private donations are VERY generous	
	Total Public Health & Welfare	54,415	62,761	63,062	64,978	1,915.63	3.04%		
	Public Safety								
145	•	5,252	6,000	7,000	6,000				
146	65035 · Firehouse Maintenance	27,222	30,000	30,000	30,000				
147	65045 · CVFD Service Incentive	30,743	31,000	31,000	31,000				
148	65050 · CVFD Op / Fire / Resscu	51,206	69,410	69,410	71,707	3.31%		correction of expense among accounts	
149	65051 · CVFD Ambulance	18,790	27,270	27,270	24,805	-9.04%		correction of expense among accounts	
151	66003 · Fire Marshal Salary	2,224	2,500	3,000	3,000	0			
152		911	1,000	1,700	1,500				
153	66016 · 911 Contract	15,865	15,499	15,499	'	3% estimated			
154	66050 · Civil Preparedness Total Public Safety	152,212	2,500 185,179	1,500	1,500	4 070 54	0.000/		
	·	152,212	165,179	186,379	185,107	-1,272.54	-0.68%		
455	Registrars of Voters 56602 · Registrars' Salaries	4,003	4,776	4,776	5,125				
155	<u> </u>	•							
156	56603 · Election Workers' Wage		2,554	2,231	2,200				
157	56805 · Office Supplies	726	200	400	400				
158	56809 · Mileage / Travel 56810 · Meetings/Memberships	41 370	150 650	150 650	50 350				
159 160	56816 · Contracted Services	1,522	2,190	2,300	2,300				
161	56846 · Postage	1,322 59	2,190	2,300 85	2,300 85				
101	Total Registrars of Voters	7,759	10,635	10,592	10,510	-81.82	-0.77%		
	i otal Negistiais di Voteis	7,759	10,033	10,392	10,310	-81.82	-0.77%		

	FY 2019-2020	FY 202	0-2021	FY 2021-2022	Difference	% of change	
	Actual	Anticipated	Approved Budget	Dronood	Budget '21 and Proposed Budget 22		NOTES ON PROPOSED FIGURES
	Actual	Anticipateu	Buuget	Proposed	budget 22		NOTES ON PROPOSED FIGURES
Sanitation & Recycling							
162 67002 · Salaries / Wages	69,640	71,037	71,037	73,168			
163 67114 · Landfill Supplies / Repa		4,200	5,000	6,000			increased activity related to population chng
164 67116 · MSW Hauling	18,965	15,737	20,000	22,000			increased activity related to population chng
165 67119 · Site Testing	6,520	9,742	9,700	6,500			based on historical trending
166 67135 · Building Repairs	-	500	500	500			
167 67216 · MIRA Contract	22,892	29,062	26,500	30,000			increased activity related to population chng
168 67287 · Bulky Waste	25,139	26,445	24,000	28,000			increased activity related to population chng
169 67288 · Hazardous Waste	1,237	3,179	2,700	2,700			
170 67289 · Stump Grinding	-	-	1	1			
171 67305 · Recycling Expense	1,307	4,097	750	1,000			
172 67316 · Recycling Box Rent	756	630	1,000	1,000			
173 67388 · Recycling Hauling	11,447	12,710	9,500	12,500			increased activity related to population chng
Total Sanitation & Recycling	164,012	177,338	170,688	183,369	12,681.28	7.43%	
Tax Collector							
174 52502 · Salary	25,908	26,685	26,685	27,486			
175 52503 · Tax Collector's Clerk W	2,183	3,008	3,008	3,740			
176 52705 · Office Supplies	355	850	850	450			
177 52707 · Printing	1,188	1,234	1,234	1,000			
178 52708 · Legal Notices	-	450	450	450			
179 52710 · Meetings / Membership	410	500	500	800			continuting education
180 52715 · Computer	-	400	400	800			new printer
181 52716 · Contracted Services	5,957	2,670	2,670	5,900			correction of previous budget clerical error
182 52746 · Postage	2,462	1,478	1,478	1,478			
Total Tax Collector	38,462	37,275	37,275	42,103	4,828.37	12.95%	
Town Clerk							
183 50902 · Town Clerk Salary	44,704	46,045	46,045	47,426			
184 50903 · Assistant Town Clerk W	3,989	6,122	5,254	5,745			
185 51105 · Office Supplies	673	800	800	825			
186 51108 · Legal Notices	376	350	600	575			
187 51110 · Meetings, Memberships	s 807	290	900	900			
188 51115 · Computer	807	1,000	1,000	1,000			
189 51116 · Contracted Services	12,608	12,391	15,000	15,000			
190 51117 · Elections	985	378	1,300	1,100			
191 51146 · Postage	398	400	400	400			
Total Town Clerk	65,346	67,776	71,299	72,971	1,672.17	2.35%	

	FY 2019-2020	FY 202	0-2021	FY 2021-2022	Difference	% of change	
			Approved	-	Budget '21 and Proposed		
	Actual	Anticipated	Budget	Proposed	Budget 22		NOTES ON PROPOSED FIGURES
Town Office Administration							
192 57103 · Town Office Custodian	3,971	5,880	3,500	4,500			
193 57105 · Town Office Supplies	1,711	3,000	3,000	3,000			
194 57111 · Town Office Heating	7,404	7,162	8,000	8,000			
195 57113 · Town Office Utilities	17,553	18,340	17,000	18,000			
196 57116 · Town Office Contracted	17,433	9,500	9,500	15,000	includes IT		
197 57117 · Town Counsel	9,178	10,000	12,000	11,000			
198 57135 · Town Building Repairs	1,733	500	500	500			
Total Town Office Administration	58,982	54,381	53,500	60,000	6,500.00	12.15%	
199 10000 · Contingency			30,000	30,000			
200 10001 · To Animal Control	-	3,500	3,500	3,500			
Total Transfers	-	3,500	33,500	33,500	0.00	0.00%	
Total 01 · Board of Selectmen Budget	1,886,359	2,005,862	2,071,528	2,164,986	93,458	4.51%	
02 · Board of Education							
201 80080 · Board of Education Expe	3,987,919	3,812,223	3,872,223	4,017,965			
03 · Capital Expenditures							
202 80015 · CCS Capital Projects	40,000	40,000	40,000	40,000			
203 90015 · BOS Capital Projects	555,000	657,000	657,000	715,000	50.000	0.000/	
Total 03 · Capital Expenditures	595,000	697,000	697,000	755,000	58,000	8.32%	
04 · Debt Service							
204 73300 · Bond / Bridge Loan (Principal)	310,000	315,000	315,000	320,000			
205 73310 · Bond / Bridge Loan (Inter		37,352	37,352	34,002			
Total 04 · Debt Service	360,873	352,352	352,352	354,002	1,649.57	0.47%	
Total Expense	6,830,152	6,867,437	6,993,103	7,291,953	298,850	4.27%	
Net	277,006	273,966	0	_			

WORKSHEET

Town of Cornwall

Capital Projects Fiscal Years 2019-2021 with Proposed 2021-2022

	·					balance available
		Budget FY 2019	Budget FY 2020	Budget FY 2021	Proposed FY 2022	1.14.21
02-480-800-15	School Capital Projects	40,000	40,000	40,000	40,000	26,316
02-490-010-15	Highway Equipment	Payloader 95,000	Trk #6 100,000	Trk #6 100,000	Trk #9 100,000	25,875
02-480-920-01 02-490-919-15	Senior Van Trnsf Sta Equipment Trnsf Sta Building	20,000				324 2,725 9,356
02-490-924-15	Town Building Upgrades	50,000	150,000	150,000	125,000	174,142
02-490-915-15 02-490-925-14 02-490-925-15	CVFD Equipment / Repairs CVFD - Buildings CVFD Pumper			7,000	15,000	25,992 811
02-490-925-17	CVFD - **Truck Fund**	³⁻⁰ 80,000	³⁻⁰ 80,000	80,000	80,000	320,000
02-490-928-15	Road Improvement Bridges Culverts Guide Rails	300,000	300,000	300,000	300,000 10,000 40,000	172,707 70,447
02-490-930-15	Hydrants WC Wastewater Study				10,000	17,953 18,390
02-490-940-15	Town Plan Project	10,000	10,000	10,000	10,000	9,486
02-490-951-15	Revaluation			10,000	35,000	10,660

Total Capital Expenditures 595,000 680,000 697,000 755,000 885,185

NOTES FOR FY '22 CAPITAL PROJECTS

a) *Highway Equipment* truck being replaced is over 15 years old

b) *Town Building Upgrades* next project will be upgrades on the Town Hall

c) CVFD Equipment / Repairs two airpacks

d) CVFD - Truck Fund funding to replace a large truck

e) Town Plan Project implementation

f) **Revaluation** implementation

Anticipated

Cornwall Board of Education 2021-2022 Summary (2-17-2021 draft) **BUDGET ESTIMATED PROPOSED CATEGORY** 2020-2021 2020-2021 2021-2022 +/-% CHANGE Contracted raises for staff. Step increase for eligible certified staff, as contracted. School counselor increased from .5 to 1.0 FTE. Science teacher increased from .8 to 1.0 FTE. These staff increase costs will be offset by federal ESSER-II grant as they 1: PERSONNEL - SALARIES 1,545,238 1,522,660 1,558,250 13,012 0.84% are COVID related. 1.0% increase in Anthem BCBS rates for FY 22. Additional staff electing health insurance, as reflected in FY 21 increase over 2: EMPLOYEE BENEFITS 407,847 469,945 479,281 71,434 17.51% budgeted amount. Increase in digital subscriptions and professional development costs offset by fewer field trip requests, reduced administrative digital subscriptions, and a full time school counselor eliminating 3: PROF. AND TECH SERVICES 87,239 12,823 84,784 -2,455-2.81% the redundancy of a mentorship program. Increase due to triennial required water testing (pesticides and 110,730 107,709 112,911 1.97% herbicides) and slight service contract increase. 4: PURCHASED PROPERTY SERVICES 2,181 Decrease due to dropping one bus. Fuel costs slightly increased. 5: OTHER PURCHASED SERVICES 246.320 169.303 186.707 -59.613 -24.20% Supplies-maintenance, classroom, office, library books, text 6: SUPPLIES 96,926 88,735 105,696 8,770 9.05% books, etc. FY 20-21 large increase due to early purchase of Chromebooks. WiFi upgrade, Viewboards, and new server. 14.39% 7: EQUIPMENT 3.550 33.299 4.061 511 8: DUES AND FEES 313 22.34% Professional membership fees, as requested. 1,401 1,700 1,714 34.153 1.37% 2,533,404 **TOTAL CCS** 2,499,251 2,406,174 1,484,561 111.589 8.13% 1,372,972 **TOTAL REGION ONE** 1,372,972 3.76% 4,017,965 145.742 **TOTAL BOARD OF EDUCATION** 3,872,223 3,779,146

CORNWALL							CCS>	2,533,404	1.37%
BOARD OF EDUCA	ATION						Region One>	1,484,561	
ITEMIZED COST ESTIMATE FOR ED	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
EXPLANATIONS	LINE ITEMS						Budget		
	1.1 · CERTIFIED PERSONNEL								
Contractual raises, plus step increase. Last step increase in 2017. Reading Interventionist/Title 1 teacher now									
employed by Cornwall, and now included in this line.									
Science teacher increased to 1.0. School Counselor									
increased from .5 to 1.0. Title One grant funds decreased from expected \$25000 to \$2500. ESSER II									
Grant will be used to offset the cost of the school									
counselor and science teacher increase in FY 22.	1111000 · Teachers	921,481	939,493	930,840	1,019,430	1,016,596	85,756	9.21%	
Title One teacher (reading interventionist)-now employed		,	,	,	, ,	, ,			
by Cornwall BoE, reflected in line 9.	1111250 · Title I Reading	74,200	75,412			-	0=,0.0	-100.00%	
3% raise	1112410 · Principal	121,231	111,756	-,		128,750	3,750	3.00%	
	Total 1.1 · CERTIFIED PERSONNEL	1,116,912	1,126,661	1,138,783	1,144,430	1,145,346	6,563	0.58%	
	1.2 · CLASSIFIED & PROFESSIONAL								
One full time teacher assistant, contractual raise.	1121000 · Teacher Assistants	25,850	26,638	26,925	28,756	27,739	814	3.02%	
Cornwall finance director provides accounting support, no longer part of Board Clerk Line.	1121003 · Finance Director	11,420	11,420	11,877	11,877	12,233	356	3.00%	
3% raise. Some extra time this year due to Covid.	1142134 · Nurse - Professional	46,678	53,823	53,064	54,006	54,650	1,586	2.99%	
Contractual raise.	1152222 · Library Para	25,476	27,766	26,399	26,022	26,399	0	0.00%	
Contractual raise	1152312 · Board Clerk	42,898	43,904	44,179	46,125	45,510	1,331	3.01%	
Contractual raise	1162411 · Administrative Assistant	58,228	65,060	59,978	64,978	61,786	1,808	3.01%	
Two full time custodians; contractual raise.	1172610 · Custodians	102,222	107,055	104,366	104,366	107,494	3,128	3.00%	
Child care for meetings	1172616 Child Care	200	0	200	0	200	0	0.00%	
	Total 1.2 · CLASSIFIED & PROFESS'N'L	312,972	335,665	326,988	336,130	336,010	9,022	2.76%	
Decreases overall in this area for 20-21 due to pandemic restrictions	1.3 TEMPORARY STAFFCERT., CLASS. & PROF.								
	1211002 · Enrichment, After School	0.000		45.000	45.000	4.5.000			
Afterschool care program and special in-house programs. Anticipated stipends for extra duty per contract: 8th grade		9,000 12,716	9,000 3.672					0.00%	
coordinator, theater director, music director, yearbook	1211004 · Teachers, Extra Duty	12,710	3,072	20,000	10,000	27,390			
advisor, outdoor education coordinator, student council									
advisor, school play, robotics coach, quiz bowl coach and									
homework club coverage.							-670	-2.39%	
Curriculum work and other summer projects. Increase	4044005 Teach and Quarter Accions and	0.005	45.004	0.040	0.000	0.700	400	= 000/	
due to projected decrease in grant funding.	1211005 · Teachers, Special Assignments	3,625	15,324		-,	· · · · ·		5.93%	
Interscholastic coaches now included in MSAA line.	1211013 · Interscholastic Coaches	6,408	4,272		-		-	0.00%	
Handright and the second secon	1211100 · Teacher Assistant Subs	2,000	553	· · · · · ·	· · · · · · · · · · · · · · · · · · ·			0.00%	
Hourly pay commensurate with current nursing pay rates.	1212134 · Nurse Subs	2,363	236	'		· · · · ·		-0.02%	
Average cost	1212411 · Office Subs	2,182	764	, -	,	, -		2.95%	
7 Voor average. Cube are often used to facilitate	1212610 · Custodian Subs	4,908	8,226	4,913	600	2,456	-2,457	-50.00%	
7 Year average. Subs are often used to facilitate meetings and professional learning	1231000 · Teacher Subs	17,000	12,540	17,000	10,000	17,000	0	0.00%	
	Total 1.3 · TEMP STAFF-CERT.,CLASS. & PROF.	60,202	54,587	79,467	42,100	76,893	-2,574	-3.24%	

CORNWALL							CCS>	2,533,404	1.37%
BOARD OF EDUC	ATION						Region One>	1,484,561	
ITEMIZED COST ESTIMATE FOR E	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
	TOTAL 1 - PERSONNEL - SALARIES	1,490,086	1,516,913	1,545,238	1,522,660	1,558,250	13,012	0.84%	
	2 - EMPLOYEE BENEFITS								
1% Increase for Anthem and Cigna. Four additional staff									
members electing insurance coverage. Title One teacher		000 000	000 404	040 704	000.050	005.045	05 504	00.540/	
coverage now reflected here.	2101000 · Health Insurance	386,989	332,164 2.175	319,764 2.671		,		20.51% 4.10%	
	2110000 · Life Insurance	2,671	, -	,-	,-	2,780			
	2200000 · Social Security	24,735	30,871	25,650			217	0.85%	
	2210000 · Medicare	19,404	19,883	20,273				2.76%	
	2300000 · Pension	21,095	22,636	21,977	· · · · · · · · · · · · · · · · · · ·			2.75%	
	2500000 · Tuition Reimbursement	1608	2,091	0				0.00%	
	2611000 · Unemployment	100	3,237	100			-	0.00%	
	2700000 · Workers' Compensation	17,950	17,853	17,412		,		3.00%	
	TOTAL 2 - EMPLOYEE BENEFITS 3 - PROFESSIONAL AND TECHNICAL	474,552	430,909	407,847	469,945	479,281	71,434	17.51%	
	SERVICES								
	3.1 · ADMINISTRATIVE SERVICES								
Health Office program subscription	3102134 · Health Office Software Sprt	350	652	350	530	540	190	54.29%	
Required regional cloud based program subscriptions for		000	002	000		040	100	04.20 /0	
standardized testing and tracking student data. Includes									
school climate survey.	3102400 · Testing and Data	0	0	3402	3402	2780	-622	-18.28%	
Office and Admin data management and security:									
Powerschool, GFI Languard, Digital Purchase Order, On the Clock, Safe Schools	3102410 · Office Database Support	1,100	1,746	4,326	4,326	3,289	-1,037	-23.97%	
Staff attendance tracking and substitute staff	3102410 Office Database Support	1,100	1,740	4,320	4,320	3,209	-1,037	-23.37 /0	
management	3102411 · AESOP Support	769	768	768	805	805	37	4.82%	
Quickbooks payroll support	3102515 · Accounting Software & Support	1,578	1,482	1,000	1,460	1,500	500	50.00%	
	Total 3.1 · ADMINISTRATIVE SERVICES	3,797	4,649	9,846	10,523	8,914	-932	-9.47%	
	3.2 · PROFESSIONAL EDUCATIONAL	-, -	, -	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-,-			
	SERVICES								
Field trips and special programs as requested by staff.	3201000 · Field Trips/Special Programs	6,448	3,554	16,815			· · · · · · · · · · · · · · · · · · ·	-24.26%	
Biennial Nature's Classroom and ropes course	3201001 · Outdoor Education Programs	7,820	2,000	2,500	0	3,500	1,000	40.00%	
	3201003 · Sports Clinics	0		0	0	0	0	0.00%	
Educational support programs, including Waterford,									
Reading A-Z, Bookflix, Wordly Wise, IXL Math and ELA, Soundtrap, Rosetta Stone, Read Naturally, Freckle,									
Quaver music. Increase due to distance learning									
preparation and renewal of 3 year ELA program and Go									
Guardian.	3202000 Online Subscriptions	21137	24,686	16718	16377	24,485	7,767	46.46%	
	3202219 · Education Connection	200	305	305	318	320	15	4.92%	
CCS portion of Region One library inventory and Follett			_						
Destiny software subscriptions.	3202222 · Library Software Support	786	0				-	0.00%	
Estimate based on previous year participation levels. Middle School Sports and Activities ProgramIncludes costs	3231003 · Mohawk - Instruction	6,780	6,274	8,679	0	8,679	0	0.00%	
for officials, materials, and coaches, Officials, Coaches, and									
Transportation lines adjusted accordingly.	3231005 MSAA			16490	0	16490			

CORNWALL							CCS>	2,533,404	1.37%
BOARD OF EDUC	ATION						Region One>	1,484,561	
ITEMIZED COST ESTIMATE FOR EL	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	_	2020-2021	2021-2022	Prior	% +/-	
	Total 3.2 · PROFESSIONAL EDUCAT'L								
	SERVICES	43,171	36,819	62,293		66,995	4,702	7.55%	
Estimate increased due to reduced grant funding and	3302210 · In- Service/Conferences/Workshops	3.500	4,151	6.000	1,500	5.675	-325	-5.42%	
ure grant funds encumbered by regional initiatives.	Total 3.3 · PROFESS'L TRAINING &	3,500	7,101	0,000	1,500	5,675	-323	-5.42 %	
	DEVELOPMENT	3,500	4,151	6,000	1,500	5,675	-325	-5.42%	
	3.4 · OTHER PROFESSIONAL	,	,			,			
	SERVICES						0	0.00%	
Cost moved to MSAP	3401003 · Athletic Officials	1,200	639				-	0.00%	
CCS cost share of Region One school medical advisor.	3402130 · Medical Services - Students	600	700	600	700	700	100	16.67%	
Consultant support for students needing physical or occupational therapy under a 504 Plan. Reduced									
Mentorship Program, now part of school counselor									
duties.	3402200 · Consultant/Mentorship Prog	6,000	7,350	7,000	0	1,000	-6,000	-85.71%	
	3402201 · Accompanist	400	320	400	0	400	0	0.00%	
Non-Certified negotiations for 2022, do not plan to use	·								
awyers again.	3402310 · Legal Fees	7,500	72		 			0.00%	
	3402900 · Medical Services - Staff	100	0.00	100	0	100	0	0.00%	
	Total 3.4 · OTHER PROFESSIONAL SERVICES	15,800	9,081	9,100	800	3,200	-5,900	-64.84%	
	TOTAL 3 - PROF. AND TECH SERVICES	66,268	54,700	87,239	12,823	84,784	-2,455	-2.81%	
	4 - PURCHASED PROPERTY SERVICES								
	4.1 · CLEANING & DISPOSAL SERVICES								
Septic maintenance contract.	4102620 · Septic System	850	850.00	860	860	860	0	0.00%	
Cleaning of the stage curtains.	4202620 · Drapes/Upholstery	70	94.32	94	0	100	6	6.38%	
Includes weekly trash/recycling pick up, annual dumpster disposal, and periodic fluorescent lamp and battery									
disposal, and shredding services	4212620 · Refuse Removal/Recycling	4,585	6,683.02	4,585	4,585	4,585	0	0.00%	
Contracts for snow removal and mowing. Also includes	4242630 · Grounds/Snow	1,000		3,000	1,000	1,000			
gutter cleaning and roof shoveling.	Removal/Gutters	10,390	10,155.82	16,800	16,800	16,800	0	0.00%	
Routine maintenance, including garden and orchard	4242631 · Brush/Tree Work	2,800	0.00	2,000	2,000	2,000	0	0.00%	
	Total 4.1 · CLEANING & DISPOSAL SERVICES	18,695	17,783	24,339	24,245	24,345	6	0.03%	
	4.2 · REPAIR & MAINTENANCE SERVICES								
Repair and maintenance of musical instruments, science	-								
equipment, and service of assistive listening devices.	4311000 · Instructional Equipment- R&M	2500	765	2500	2000	2500	0	0.00%	
	4312223 · AV Equipment - R&M	200	0	200	200	200	0	0.00%	
Office machine repair, includes cost of maintaining									
laminator.	4312410 · Office Equipment - R&M	600	346	300	300	300	0	0.00%	
Boiler service, emergency service, general plumbing repairs.	4312620 · HVAC Systems/Plumbing	9,880	10,831	10,180	10,180	10,180	0	0.00%	

CORNWALL							CCS>	2.533.404	1.37%
BOARD OF EDUCA	ATION						Region One>	1,484,561	8.13%
ITEMIZED COST ESTIMATE FOR EL	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
Emergency electrical, locksmith, pest control. Increase									
this fiscal year for roof repairs and floor replacement in									
Nurse's office	4312621 · Contracted Services	4,460	6,118	4,460	4,000	4,460	0	0.00%	
Generator inspection and maintenance, elevator maintenance and inspection.	4312622 · Service Contracts	2.705	5.607	2.768	2.768	2.768	0	0.00%	
Exterior or interior minor painting, includes parking lot	4312022 Service Contracts	2,703	3,007	2,700	2,700	2,700	0	0.00 /6	
and crosswalk line painting.	4312623 · Painting	1,500	6,000	4,800	4,600	4,800	0	0.00%	
Tractor maintenance	4312640 · Maintenance Equipment - R&M	850	1,211	850	1500	850	0	0.00%	
Yearly asbestos monitoring	4312641 · Asbestos Management Plan	550	560	560		 	0	0.00%	
Includes testing for asbestos, bacteria, lead and copper,									
inorganic chemicals, nitrates/nitrites. Triennial testing for									
pesticides, herbicides, and PCB's, for \$1375	4312642 · Water Systems	1287	2,255	2567	3000	3,962	1,395	54.34%	
Includes cost for Simplex/Grinnell for fire alarm system maintenance, renewal of contract through 6/2022; fire									
extinguisher testing and inspections, and NW alarm									
services and tracking.	4312660 · Security & Fire Alarm System	10,618	10,728	10,618	10,618	11,398	780	7.35%	
	4312661 · Fire Extinguishers R & M	450	648	450	600	450	0.00	0.00%	
IT support: covers maintenance of network and									
hardware, troubleshooting and repairing computer									
hardware and software problems, software installation,	4000000 O	00.000	07.000	05.000	00.000	0.5.000		0.000/	
virus removal and containment, and data back-up.	4322230 · Computers - R&M Total 4.2 · REPAIR & MAINTENANCE	30,000	37,662	35,000	32,000	35,000	0	0.00%	
	SERVICES	65,600	82,732	75,253	72,326	77,428	2,175	2.89%	
	4.3 · RENTALS	00,000	02,702	70,200	72,020	11,120	2,1.0	2.00 /0	
	4421007 · Facility Rental	0	0	0	0	0			
Lease of 3 copiers. Occasional ski rentals.	4422690 · Equipment Rental	4584	10,459			-		0.00%	
Ecoco of a copiera. Cooddianar an remais.	Total 4.3 · RENTALS	4584	10,459					0.00%	
	TOTAL - 4 PURCHASED PROPERTY	7307	10,433	11100	11100	11130	,	0.00 /0	
	SERVICES	88,879	110,973	110,730	107,709	112,911	2,181	1.97%	
	5 OTHER PURCHASED SERVICES	·							
	5.1 · STUDENT TRANSPORTATION								
5 yr contract with All-Star. Pre-pay 2.10 gallon for diesel.									
Dropped one bus, decreased fuel by 1900 gallons	5192720 · CCS, HVRHS Buses	191,695	170,584	196,168	135,493	135,488	-60,680	-30.93%	
Sports transportation costs moved to MSAA, line 63. This		40.000	0.000	0.070				0.0007	
FY reduced due to COVID closures.	5192721 · Sport & Field Trips Total 5.1 · STUDENT	13,382	6,936	9,872	0	9,872	0	0.00%	
	TRANSPORTATION	205,078	177,520	206,040	135,493	145,360	-60,680	-29.45%	
	5.2 · INSURANCE	200,070	177,520	200,040	100,400	143,300	-00,000	-23.43 /0	
CCS share of student accident insurance.	5201153 · Student Athletics	328	96	328	330	330	2	0.61%	
Multi-Peril includes school leaders' liability, property,	0201100 Ottudent Attilleties	320	30	320	330	330	2	0.01/6	
transportation, and general liability. 3% increase.	5202000 · Multi-Peril Insurance	19,652	18,243	19,652	18,240	20,241	589	3.00%	
	Total 5.2 · INSURANCE	19,980	18,339					2.96%	
	5.3 · COMMUNICATIONS		,	,	,				
Internet access through CEN, \$369 per quarter	5302229 · Internet/Online Services	1,500	1,500	1,500	1,500	1,476	-24	-1.60%	
Postage stamps and UPS.	5302410 · Postage	620	583	,	,	· , ·		20.00%	

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CORNWALL	TION						CCS>	2.533.404	
BOARD OF EDUCA							Region One>	1,484,561	
ITEMIZED COST ESTIMATE FOR ED	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	3.76
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
proximately \$440 monthly charge. Long distance \$10 per month.	5312410 · Telephone	6,164	5,777	6,000	6,100	6,100	100	1.67%	
,	Total 5.3 · COMMUNICATIONS	8,284	7,859	8.000	8.100	8,176		2.20%	
	5.4 · ADVERTISING	0,20 :	1,222	3,555	3,100	5,110	0	0.00%	
Cost of placing bid notices in local papers.	5402410 · Legal Notices	200	419	200	0	200	0	0.00%	
Jpdated website, can manage in-house now.	5412410 Promotional Advertising	2520	920		1000	0	-	-100.00%	
, , , , , , , , , , , , , , , , , , ,	Total 5.4 · ADVERTISING	2720	1339		1000	200	-1000	-83.33%	
	5.6 · SUMMER SKILLS PROGRAM								
Expanded summer school program for CCS students.									
Vill be offset by tuition payments.	5616114 · Summer Skills Program	5,185	6,095		1,100	6,000	0	0.00%	
	Total 5.6 · SUMMER SKILLS PROGRAM	5,185	6,095	6,000		6,000	0	0.00%	
	5.7 · TRAVEL								
No expected change in travel reimbursements.	5801000 · Staff	200	73		200	200	-	0.00%	
	5802310 · Board of Education	100	97	100	100	100	-	0.00%	
	5802410 · Principal	300	42	300	300	300	0	0.00%	
	5802610 · Custodians	100	75	100	100	100	0	0.00%	
	Total 5.8 · TRAVEL	700	287	700	700	700	0	0.00%	
	5.9 · OTHER SERVICES							0.00%	
copy/Printing: Per copy cost for copiers and printers automatic refill of toner)This line now includes the									
earbook/Our Song printing.	5900000 Copies and printing	4400	6986	4400	5440	5700	1300	29.55%	
	Total 5.9 · OTHER SERVICES	4400	6986	4400	5440	5700	1300	29.55%	
	TOTAL - OTHER PURCHASED SERVICES	246,347	218,426	246,320	169,303	186,707	-59,613	-24.20%	
	6 - SUPPLIES								
	6.1 · SUPPLIES								
ased on teacher requests for consumable supplies.	6101000 · General Instructional Supplies	15,024	30,447	15,360	15,000	19,467	4,107	26.74%	
pdated reading evaluation materials	6101010 · Testing Materials	850	0	0	1000	0	0	0.00%	
andages, ice packs, pain relievers, allergy medication, tc.	6102130 · Health Office Supplies	435	126	450	400	450	_	0.00%	
ook covers, labels.	6102222 · Library Supplies	134	0		100	134		0.00%	
ook covers, labels.	6102223 · AV Supplies	100	0		0			0.00%	
filk for lunches, awards, snack/cereal supply for children the forget lunch, compliance posters, apples and	0102220 AV Oupplies	100	0	100		100	U	0.0070	
arrots, open house supplies.	6102310 · Board of Ed Supplies	4800	5.162	6000	3000	6.000	0	0.00%	
Cost of copy paper and supply room materials.	6102410 · Office Supplies	1,600	1,248		2,000	3,489	-	16.30%	
The party and taken not materials.	6102411 · PBIS Supplies	150	20		100	150		0.00%	
Graduation expenses; caps and gowns, diplomas,		.50		.50	1.50	.50		3.33 /0	
rograms. Class size doubles in 2022.	6102490 · Graduation	900	1,299	900	1,300	1,200	300	33.33%	
Cleaning supplies, paper products, garbage bags,									
gloves, placemats, Magic Salt for walkways. Higher this ear due to need for playground mulch.	6132600 · Maintenance Supplies	12,500	11,282	11,500	10.000	11,500	0	0.00%	
ear due to need for playground mulch.	Total 6.1 · SUPPLIES	36.493	49.583		32.900	42,490		13.02%	

CORNWALL							CCS>	2,533,404	1.37%
BOARD OF EDUC	ATION						Region One>	1,484,561	8.13%
ITEMIZED COST ESTIMATE FOR E	DUCATION FY 2021-22	Approved	Actual	Approved	Estimated	Proposed	Total>	4,017,965	3.76%
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
	6.2 · ENERGY								
Based on this year's charges plus 3% increase.	6222610 · Electricity	31,000	20,088	26,000	27,670	27,000	1,000	3.85%	
Kitchen gas stove	6232610 · Propane	150	95	150	185	150	0	0.00%	
2.10 per gallon estimated.	6242610 · Fuel Oil	28,417	23,307	27,405	20,000	27,000	-405	-1.48%	
	6262620 · Gasoline	100	26	100	100	100	0	0.00%	
	Total 6.2 · ENERGY	59,667	43,516	53,655	47,955	54,250	595	1.11%	
	6.3 · BOOKS, PERIODICALS, & DIGITAL								
	MEDIA								
Increase this FY due to early purchase of fifth grade mat	1 6401000 · Textbooks	8.700	14,335	0	0	2 000	2.000	0.00%	
program materials.	6401100 · Tradebooks	2,500	1,054	1,553	-	2,000 1,980	,	27.50%	
Multiple copies of books for classroom libraries.	6402220 · Periodicals	902	803	'	400			-15.71%	
Classroom and library magazines.									
Now includes funds for eBooks.	6402222 · Library Collection 6402410 · Professional Books	2,000 300	1,929 283	3,000	-,	3,500		16.67% 0.00%	
Books for teachers about education topics.	Total 6.3 · BOOKS & PERIODICALS						-	51.65%	
		14,402	18,403	5,477	5,700	8,306	2,829	51.65%	
Other items: external drives, flash drives, cables,	6.4 · TECH SUPPLIES								
batteries, access points.	6502230 · Tech-Related Supplies	750	368	200	2.080	650	450	225.00%	
App purchases or upgrades.	6502231 · Tech-Related Software/Apps	125	0		,		-	0.00%	
- 	Total 6.4 · TECH SUPPLIES	875	368	200	2.180	650	450	225.00%	
	Total 6 SUPPLIES	111,437	111,870		_,			9.05%	
	7 - EQUIPMENT	,	111,010	00,020	00,.00	100,000	5,1.0	0.0070	
	7.1 · EQUIPMENT								
New vacuum cleaner	7312600 · Maintenance Equipment	800	0	800	1.170	800	0	0.00%	
Ton Table III	7331000 · Classroom Furniture/Equipm't	850	1,408	450		261	-	-42.00%	
	7342223 · AV Equipment	200	111	200				0.00%	
Increase this FY due to early purchase of chromebooks.	7.6 1220 7.1 240.51110.11					1		0.007,0	
laptops, and 20 new ipads	7342230 · Technology-Hardware	500	8,212	500	31,175	1,200	700	140.00%	
Operating system licenses for new Chromebooks.	7352230 · Technology-Program Software	300	0	300	0	300	0	0.00%	
	7391003 · Physical Education Program	500	110	500	0	500	0	0.00%	
	7391007 · Music Program	0	0	0	0	0	0	0.00%	
Office machinery replacement	7392410 · Office Equipment	500	0	500	454	500	0	0.00%	
	7392620 · Fire Exting. Replacement	450	0	300	0	300	0	0.00%	
	Total 7.1 · EQUIPMENT	4,100	9,841	3,550	33,299	4,061	511	14.39%	
	TOTAL 7 - EQUIPMENT	4,100	9,841	3,550	33,299	4,061	511	14.39%	
	8 - OTHER OBJECTIVES								
	8.1 · DUES & FEES								
Teacher professional organization fees, CT Association									
of Boards of Education membership to be continued	8102410 · Professional Dues & Fees	2,600	2,231	1,401	1,700			22.34%	
	Total 8.1 · DUES & FEES	2,600	2,231	1,401	1,500	, ,		22.34%	
	TOTAL DUES AND FEES	2,600	2,231	1,401	1,500	1,714		22.34%	
							0	0.00%	

CORNWALL	CORNWALL						CCS>	2,533,404	1.37%
BOARD OF EDUCA	BOARD OF EDUCATION						Region One>	1,484,561	8.13%
ITEMIZED COST ESTIMATE FOR ED	ITEMIZED COST ESTIMATE FOR EDUCATION FY 2021-22		Actual	Approved	Estimated	Proposed	Total>	4.017.965	3.76%
		Budget	Expend.	Budget	Expend.	Budget	VS		
		2019-2020	2019-2020	2020-2021	2020-2021	2021-2022	Prior	% +/-	
	TOTAL CCS	2,484,269	2,455,863	2,499,251	2,405,974	2,533,404	34,153	1.37%	
	REGION ONE								
	5.5 · REGION ONE								
	5616111 · HVRHS Tuition	1,012,118	1,022,738	909,496	909,496	915,262	5,766	0.63%	
	5616112 · Pupil Services	379,256	354,759	365,795	365,795	451,798	86,003	23.51%	
	5616113 · Administrative Services	102,619	106,946	97,681	97,681	117,501	19,820	20.29%	
	TOTAL REGION ONE	1,493,993	1,484,443	1,372,972	1,372,972	1,484,561	111,589	8.13%	
							0	0.00%	
	CORNWALL BOARD OF EDUCATION	3,978,262	3,940,306	3,872,223	3,778,946	4,017,965	145,742	3.76%	